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DD/A-79-1763/9

13 December 1979

MEMORANDUM FOR: Chief, Planning and Resources Staff/DDS&T

VIA: Deputy Director for Administration [REDACTED]

FROM: [REDACTED]
Chairman, DDA R&D Panel [REDACTED]

SUBJECT: DDA FY-82 RD&E Program [REDACTED]

REFERENCE: DDS&T-5773-79 dated 15 November 1979 [REDACTED]

1. The attached list represents the DDA ranking of the proposed DDS&T System/Technology Areas as asked for in the referenced memorandum. We encountered a great deal of difficulty in compiling this list and feel uncomfortable in its presentation for reasons elaborated upon in this memorandum. [REDACTED]

2. In general the responses to Office of Security requirements were better than those proposed for other elements of the DDA and were therefore ranked higher. The responses to ODP requirements and to a lesser degree those of the Office of Communication were considered poor or were lacking altogether. These poor responses caused a downgrading of some System/Technology Areas for higher ranking DDA problem statements. The DDS&T should be capable of providing us with more appropriate responses in these areas as they will represent some of the higher priority requirements within the DDA over the years. [REDACTED]

3. The multiple responses to any DDA requirement under a given Program Plan were extremely hard to deal with. When a contributing office is involved, the responses are usually divided between raw research/studies and hardware development or follow on. There is no way to ensure funding in both areas without selecting more than one System/Technology Area with the possibility of assigning more funding to that DDA requirement than we deem advisable considering the limited funds available to us. It would make more

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sense to integrate the Program Plan even further making the principle office provide suggested funding alternative packages for our selection that would allow us to exercise more control over how funds are spent on our behalf. Because of the above considerations, some highly acceptable System/Technology Areas were downgraded to conserve funds. Others were downgraded because they duplicated one which was selected because it was broader in scope. []

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4. It becomes apparent that more time is needed for this exercise both in the DDA and the DDS&T at the working-office level in order to improve the generation of requirements and responses. The DDS&T should provide as part of the Program Plan a brief history of past funding as it pertains to research versus development engineering. This information along with the provided funding chart could be used to increase the quality of decisions made during the prioritizing exercise. []

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5. It should be noted that in the case of one System/Technology Area, we felt it necessary to make a change in the proposed funding and recommend a split ranking. The "Statistics Research Center" was deemed to be over-funded for the level of effort needed within the DDA. In order to rank this portion of the program where we felt it belonged (8th), we reduced the funding to \$100K. The remainder (\$500K) is left in the original program and ranked 17th. We recommend that the appropriate DDS&T personnel contact, Mr. []

[] or Mr. [] of OP, [] to obtain the details on the exact requirements. []

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6. As stated earlier, all of the DDA contributing offices found this exercise to be difficult and trying. We would welcome the opportunity to sit down with you at the end of this program cycle (FY-82) possibly along with other user offices and discuss the problem areas that we encountered. This might allow us to gain more insight into the DDS&T problems in orchestrating such a massive undertaking. At a minimum we could hopefully improve next year's effort. Should you have any questions involving the overall program, please call me []

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